Course title: Women In Leadership  
Course #/term: SW 510, Section 002, Winter 2020  
Time and place: January 25 and February 1, 2020, 9:00 am – 5:00 pm, Room 1636  
Credit hours: 1  
Prerequisites: None  
Instructor: Susan W. Crabb, MS, MSW, LMSW  
Pronouns: [She, her]  
Contact info:  
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Phone: 734-615-7930  
You may expect a response within 24 hours, except on weekends  
Office: 2660 K  
Office hours: By appointment

1. Course Statement

This course will examine various styles and models of leadership, as well as the attributes, skills, behaviors and issues associated with leadership within Community Impact organizations, through the lens of gender. An overwhelming majority of people working in the Community Impact sector today identify as women. Gender will be explored from an intersectional framework. Intersectionality often adds unique perspectives that enhance mission development. Community Impact Organizations must leverage this diversity of leadership to improve decision-making, tap into diverse points of view, and inspire social change. This course will examine the social, ethical, structural and personal dynamics that differentially impact people across the gender spectrum as leaders. It will prepare all students to identify and harness the specific needs and capabilities of women, from an intersectional lens. It will provide the knowledge and skills to contribute value in their roles as leaders at any level.

a. Course description

Evidence suggests that women face unique leadership challenges. Marginalization based on gender, family and work priorities, and societal expectations create a system that hinders the maximization of leadership potential. In addition, women bring diverse capabilities and hold unique characteristics in the work world today. Community benefit organizations must leverage
this diversity of leadership to improve decision making, tap into diverse points of view, and inspire social change.

b. COURSE OBJECTIVES:
Upon completion of this course, students will:
1. Understand unique strengths and barriers for women leaders, while gaining an understanding of their personal values and ethics, and how this impacts their professional identity.
2. Learn critical thinking skills and the use of engagement and intervention which are critical to career success.
3. Create action plans to overcome systemic barriers and grow leadership skills.

c. Course design
This course will use multiple methods including but not limited to lectures, demonstrations, readings, discussions, written assignments, individual and group exercises. The primary pedagogy will be experiential, involving problem solving, project planning, and hands on applications of real world situations arising in the field.

d. Curricular themes
1. Multiculturalism and Diversity: Students will be able to assess similarities and differences between themselves and the people they work with utilizing leadership skills as well as set specific goals and objectives which incorporate these factors into their practice. Differences to be taken into account will include gender, race, ethnicity, social class, age and other forms of social stratification and disenfranchisement.
2. Social Justice and Social Change: Students will demonstrate competence in: a) assessing the causes and consequences of social and economic oppression on people represented in the group of people they are assigned to work with; b) analyzing, developing, implementing, and evaluating opportunities for growth and change to alter the situation(s); and c) building on the resources and strengths of socially and economically oppressed groups and working with them to strengthen their circumstances through utilization of leadership skill sets.
3. Social Science Theory and Research: Students will be expected to incorporate social science theory and research findings into their leadership growth and development.

e. Relationship to social work ethics and values
Social Work Ethics and Values: Ethical standards of social work practice (as presented in the NASW Code of Ethics) will be used to address ethical issues commonly confronted by those practicing leadership in social work. The ethical standards of client confidentiality and appropriate roles, conduct and behavior of social workers and their colleagues, inter-
professional/disciplinary collaboration, advocacy for oppressed individuals, and social justice will be particularly relevant to this course.

2. Class Requirements

a. Text and class materials

This class will utilize Canvas, where articles and reading materials as well as lecture notes/slides will be posted. Login to the Canvas portal at: Canvas to find the course materials.

**NASW Code of Ethics** - Please read prior to class.

**UNs Declaration of Human Rights** - Please review prior to class.

You will need to bring a laptop to this course. If you do not have access to a laptop, please contact the instructors to help make technology arrangements.

b. Class schedule – *Agenda subject to change based on the class and topic suggestions*

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<tr>
<th>Date</th>
<th>Time</th>
<th>Agenda</th>
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<tbody>
<tr>
<td>January 25, 2020</td>
<td>9:00 am – 5:00 pm</td>
<td>Introductions, Portfolium, Unconscious Bias, Numbers, Leadership vs Management, SWOT, Breaking down the Monolith, Lean In,</td>
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<tr>
<td>February 1, 2020</td>
<td>9:00 am – 5:00 pm</td>
<td>Howard &amp; Heidi, Assertive Language, SWOT review, Unconscious bias, Leadership Values, Imposter Syndrome, Action Plan</td>
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c. Assignments

**Assignment #1: Milestone #1 - Social Work Portfolio & Resume**

In this assignment, you will develop a web-based portfolio using Portfolium. Portfolios are a collection of your accomplishments, skills, and experiences that can be shared digitally to
promote your abilities. Even when students do not share their portfolios with others, the simple act of collecting products and reflecting on them helps students build a narrative that aids students in conversations with future employers.

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<tr>
<th>Milestone</th>
<th>Description</th>
<th>Due Date</th>
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| Milestone #1 | Milestone #1 includes two items:  
• Complete the entire Captivate module, which teaches you about building an e-portfolio in Portfolium.  
• Begin setting up your profile. Upload your resume via Canvas. Complete the overview section, reviewing (at minimum) information about relevant work and educational experience from your resume. | February 1 |
| Milestone #2 | Complete your Portfolium e-portfolio profile. This includes completing the introduction as described in the Captivate module. | February 1 |
| Milestone #3 | For Milestone #3, you will:  
• Review the section in the captivate module about adding projects (artifacts).  
• Upload your SWOT analysis, your action plan and your reflection via Canvas:  
  o The “category” will be social work.  
  o In the “description,” write 1-3 paragraphs for each uploaded project. The paragraphs will summarize your project (including your specific tasks and skills), AND clearly describe the link to the competency (or competencies) you selected.  
  o In “skills”, select the social work competencies you are demonstrating.  
  o “Tags” are used as a search tool within Portfolium and can be used at your discretion. You might tag your pathway, an area of practice, or a job related skills you want to highlight. | February 7 |

**Assignment 2: Milestone #1, SWOT Analysis**

A SWOT analysis is a framework for analyzing strengths, weaknesses, opportunities and threats in regards to a goal, plan, objective, or project.  
This assignment is to be done between the first and second days of class. You can find many templates for completing a SWOT analysis online. Choose a template, complete all 4 sections, ask others to give you feedback. You will bring a hardcopy to class on February 1.  
For review, please see the slides in Part 1 on Canvas.
Assignment 2, Milestone #1 – Action Plan
You will upload your completed action plan ( ) to Canvas. The action plan should be about a leadership issue you will work on (and can reasonably complete) over the next 4-6 weeks. Action plan due February 7 (uploaded via Canvas)

Assignment 2: Milestone #2 Reflection paper
Along with your action plan (due February 7), please turn in a summary of your implementation process (due March 12). It should include a thoughtful reflection on the goal you selected, and any other significant parts of the plan as they were implemented. There are no page limits or structure for this summary, though you may find the "what, so what, now what" field reflection tool useful.

Summary/Reflection paper due March 12 (uploaded via Canvas)

d. ATTENDANCE POLICY AND GRADING:
Students are required to attend all partial day sessions. Breaks will be provided, along with a 45 minute lunch on both January 25 and February 1.

This course is offered Satisfactory/Unsatisfactory. In order to pass this class you must fully attend all sessions, participate and engage in large and small group discussions, and submit the Action Plan and Reflection paper assignments that demonstrates an understanding of course material.

Additional School and University policies, information and resources are available here: https://ssw.umich.edu/standard-policies-information-resources. They include:

- Safety and emergency preparedness
- Mental health and well-being
- Teaching evaluations
- Proper use of names and pronouns
- Accommodations for students with disabilities
- Religious/spiritual observances
- Military deployment
- Writing skills and expectations
- Academic integrity and plagiarism