COURSE TITLE: Evaluation in Social Work  
COURSE NUMBER: SW 683-005  
SECTION NUMBER: Thursday 6:00 PM- 9:00 PM  
Room: B798 SSWB  
CREDIT HOURS: 3  
PREREQUISITES: SW 522 or permission of instructor

Instructor  
Tammie B. Glenn, MSW, ACSW  
E-mail: tbglenn@umich.edu  
Phone: 810 919 9009  
Office Hours: by appointment

1. **Course Description:**  
This course will cover beginning level evaluation that builds on basic research knowledge as a method of assessing social work practice and strengthening clients, communities and their social programs as well as the systems that serve clients and communities. It addresses the evaluation of promotion, prevention, treatment, and rehabilitation services. Students will learn to assess and apply evaluation methods from various perspectives, including scientific, ethical, multicultural, and social justice perspectives.

2. **Course Content:**  
This course will focus on the direct application of the analytical skills associated with developing and implementing evaluation designs that are appropriate for social work practice. Students will examine the evaluation of social work programs with particular attention to dimensions of diversity (ability, age, class, color, culture, ethnicity, family structure, gender [including gender identity and gender expression], marital status, national origin, race, religion or spirituality, sex, and sexual orientation). Students will be introduced to models of evaluation derived from social science and social work theory and research. They will learn to apply these models as they develop skills in critically assessing evaluation methods within the social context.

3. **Course Objectives:**  
Upon completion of the course, students will be able to:
1. Identify and choose the type of evaluation that is appropriate to answer questions consonant with a program’s developmental stage.
2. Specify a program for evaluation and its theory of change.
3. Recognize and apply evaluation and data collection methods that are appropriate to the evaluation context.
4. Plan an evaluation of social work practice.
5. Understand strategies that promote involvement of practice/policy communities in disseminating the results of evaluation activities in order to foster changes in programs/policies.
6. Critically examine existing evaluation studies for their consistency with the values reflected in the curricular themes.

4. **Course Design:**  
The course will use multiple pedagogical methods: short lectures, participatory discussions, written assignments, student presentations, and experiential exercises. Guest speakers may be invited to address special topics.
5. Relationship of the Course to Four Curricular Themes

- Multiculturalism and Diversity: Students will develop the capacity to identify ways in which dimensions of diversity (ability, age, class, color, culture, ethnicity, family structure, gender [including gender identity and gender expression], marital status, national origin, race, religion or spirituality, sex, and sexual orientation) influence evaluation processes and outcomes. Because a collaborative, participatory process is critical to evaluation of social work interventions, attention to diversity is imperative for proper implementation of evaluation in social work contexts.

- Social Justice and Social Change: Students will develop the capacity to analyze the impact and efficiency of services and policies as they relate to social change and social justice. Participatory, collaborative, change-oriented evaluation processes and appropriate dissemination activities can promote the achievement of social justice and change and therefore are emphasized in the class. Also important are an examination of the role of power in evaluation and the development of knowledge, skills, and capacities that participants of evaluation can mobilize to shift imbalances of power and resources.

- Promotion and Prevention: Students will develop the capacity to develop and evaluate prevention and promotion as well as rehabilitation programs that are designed to reduce risk of onset of problems and promote healthy development.

- Social Science: Students will strengthen their capacity to use theoretical and empirical social science literature to develop and understand whether interventions are appropriately designed and scientifically sound.


This course integrates PODS content and skills with a special emphasis on the identification of theories, practice and/or policies that promote social justice, illuminate injustices and are consistent with scientific and professional knowledge. Through the use of a variety of instructional methods, this course will support students developing a vision of social justice, learn to recognize and reduce mechanisms that support oppression and injustice, work toward social justice processes, apply intersectionality and intercultural frameworks and strengthen critical consciousness, self knowledge and self awareness to facilitate PODS learning.

7. Relationship of the Course to Social Work Ethics and Values

This course will emphasize the relationship of the NASW’S Code of Ethics, specifically those sections pertaining to the core values and ethical principles of social work as well as the standards of research and evaluation that under gird ethical behavior in the conduct of scientific evaluations. Additionally, this course will emphasize the relationship between the NASW’S Code of Ethics and other ethical codes governing evaluation research such as the Nuremberg Code, Declaration of Helsinki, 1974 National Research Act (PL93-348) and the 1996 Health Insurance Portability and Accountability Act (HIPAA).

8. Attendance and Participation

Attendance will be monitored throughout the semester. Students are expected to attend all lectures and prepare by completing the assigned readings prior to class. Students are expected to participate in the following class activities: Q & A discussions, small group applications and mock exercises. Coming to or leaving class mid-way is considered an absence. Attendance and participation (answering questions, asking questions, contributing to discussion) are 10% (10 points) of the final grade.

9. Deadline Expectations

All assignments are due at the beginning of class on the date listed in the course outline or will be completed as an in-class assignment (as noted). The assignment will be graded down one full grade (points are calculated by assignment) when the assignment is submitted late. Assignments submitted more than two days late will not be accepted; the student will be assigned zero points. Exceptions will need prior permission of the instructor.
10. Grading System
Grades are earned by successfully completing the work on the assignments, demonstrating understanding of the evaluation concepts, attending and participating in class. A 100-point system is used. At the end of the term, the numerical grades earned for each written assignment will be translated into letter grades according to the following formula:

<table>
<thead>
<tr>
<th>Letter Grade</th>
<th>Numerical Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>A+</td>
<td>97-100</td>
</tr>
<tr>
<td>A</td>
<td>94-96</td>
</tr>
<tr>
<td>A-</td>
<td>91-93</td>
</tr>
<tr>
<td>B+</td>
<td>87-90</td>
</tr>
<tr>
<td>B</td>
<td>84-86</td>
</tr>
<tr>
<td>B-</td>
<td>81-83</td>
</tr>
<tr>
<td>C+</td>
<td>77-80</td>
</tr>
<tr>
<td>C</td>
<td>74-76</td>
</tr>
<tr>
<td>C-</td>
<td>70-73</td>
</tr>
<tr>
<td>D</td>
<td>&lt;69 (no credit)</td>
</tr>
<tr>
<td>Incompletes</td>
<td></td>
</tr>
</tbody>
</table>

Incompletes are not granted unless it can be demonstrated that it would be unfair to hold the student to the normal expectations of the course. The student must formally request an Incomplete with the instructor prior to the final weeks of class. Students with specialized learning needs are requested to make an appointment with the instructor to discuss the necessary arrangements. Please review the Student Guide section on Ethical Conduct in the University Environment (pp. 50-52). This section addresses plagiarism, harassment and discrimination policies. Students are expected to complete assignments on their own.

11. Assignments

A. Program Specification Using Logic Model (20 points) Due 10-4-18
This written assignment requires the articulation of a program’s theory of change using a one-page logic model. The logic model will include (1) a description of clients and system conditions that led to the need for the program, (2) major program components, (3) detailed activities, and (4) expected client outcomes. The model will reflect relevant theories, curriculums, and/or research that inspired the development of the model. The assignment will also include a paragraph narrative of the model and a one-page Reference/Resource listing of published references (theorists, research studies) and other source materials (i.e. program handbooks, interviews with program staff) used to articulate the model. The Program Evaluation Plan (assignment #5) will be written using this same program. The logic model will be re-submitted as part of the Program Evaluation Plan at the end of the semester.

B. Data Collection Methods Exam (15 points) Due 10/25/18
Students will complete an Exam to demonstrate knowledge of various quantitative and qualitative collection methods and terminology.

C. Evaluation Critique: Quality and Treatment Effect (10 points) Due 11/1/18
Students will read a brief article of an evaluation prior to class. In class, students will present their findings and determine the quality of the study and treatment effect size using a rating form provided by the instructor.

D. Program Evaluation Plan (30 points) Due 11/15/18
Students will design a 3-4 page Program Evaluation Plan for the program specified in the first assignment. Components of the plan will include (1) the purpose of the evaluation and evaluation approach, (2) type of evaluation components planned and relevant key evaluation questions, (3) evaluation design selected, explanation of appropriateness, reasons why other more rigorous designs were not feasible, limitations of the design, (4) data collection schedule and narrative of measurement tools including an abstract (written by student) of a standardized outcome measure, (5) data analysis plan, and (6) a plan for reporting and utilizing the results. The program logic model and references are required attachments. The references should include published evaluations conducted on a similar population, similar program, and/or using similar methods.

E. Executive Summary Report (15 points) Due 11/29/18 or 12/6/18
12. Readings and Assignment Due Dates

Required Text


Lecture 1 – 9/6/18
Introduction to course expectations. Assessment of program, evaluation, and research experience. Evaluation standards. Comparison with research.
Handouts:
- Chapter 1: Setting the Scene
- NASW Code of Ethical research
- Joint Committee on Standards for Educational Evaluation *The Program Evaluation Standards*

FORM EVALUATION TEAMS

Lecture 2 – 9/13/18
Program theory of change, logic models (Handouts)
- Chapter 2
Handouts:
- Purposes of Evaluation (Handout)
- Ethical Issues in Program Evaluation (Handout)

Lecture 3 – 9/20/18
Specification of target population, system conditions, components/activities and expected outcomes.
- Chapter 3
Handouts
- Understanding the Program
- Needs Assessments in evaluation

Develop logic model drafts/practice exercise. Evaluation approaches and planning. Role play discussion: non-profit agency in need of evaluation services for adolescent female residential program continuum.
Handouts:
- Planning the Evaluation
- Roles for the Evaluator
- Formative and Process Evaluation

Lecture 4 – 9/27/18

Quality improvement processes, accreditation, consumer satisfaction surveys, standardized quantitative measures, sampling. Role play: Survey Development for LGBTQ Youth.
- Chapter 4
Handouts
- Developing Measures
- Qualitative, Quantative, Mixed measures

Lecture 5- 10/4/18 Logic Model Due

Qualitative measures, needs assessment, coverage/bias evaluations, interviewing, focus groups. Role Play discussion: Focus Groups.
• Chapter 5
Handouts
  • Collecting Data
  • Goal Attainment Scaling

Lecture 6 – 10/11/18

Process evaluations, program monitoring, treatment integrity evaluations.
Practice Qualitative Evaluation tools
In Class Practice scenario’s
  1. Patient satisfaction surveys
  2. Questionnaires
  3. Interviews
  4. Observation
  5. Chart review
  6. Focus groups
Practice Quantitative Evaluation tools
  1. Charts
  2. Likert Scales

Lecture 7 – 10/18/18

• Chapter 7
  • Complete Practice of evaluation tools

Lecture 8 – 10/25/18 Examination

Chapter 8

Analyzing and Interpreting the Data
Handouts
  • Data Analysis
  • Writing Evaluation Proposals, Reports and Journal articles

Lecture 9  11/1/18 Critique Due/Presentation

Outcome monitoring evaluations, single group designs, threats to validity, evidence-based practice.
  • Chapter 9
Handouts:
  • Design of the Evaluation

Lecture 10 – 11/8/18

Interpretation of data analysis output, report writing, executive summary format, utilization of results.
  • Presentation of Results to Executives. Evaluation of research- how and why?
Handouts
  • Writing the Report and Disseminating Results

Lecture 11  11/15/18  Evaluation Plan Due
Chapter 11
Handouts
Outcome and impact evaluations, comparison group designs, random assignment, and effect size.
  • Measurement tools
  • Cost Effectiveness and Cost Analysis

No Class  Happy Break!  11/22/18

Lecture 12  11/29/18  Executive Summary/Presentation
Chapter 12 and 13
Handouts:
Cost designs, human subject protections, evaluation work plans and budgets.
  • Evaluation Presentations

Lecture 13 - 12/6/18  Executive Summary/Presentation
  • Evaluation Presentations
  • Wrap up